

22 December 1954

MEMORANDUM FOR THE DEPUTY DIRECTOR/INTELLIGENCE

SUBJECT: Distribution of O/NE Staff Memoranda

1. I understand that O/NE Staff Memorandum 93-54 was distributed to the NSC Planning Board at your request.

2. I do not know if you were aware that this memorandum had not been reviewed by the Board. Thus the work of one junior analyst has gone into circulation under the name of the Agency and this Office.

3. Our policy has been to encourage staff members to write on any non-current intelligence type of subject that seems worthy of Board attention. The fact that staff members understand that they are writing for a small and intimate audience allows them freedom of thought and expression which they would not have in the presence of a larger and more formal audience. I most earnestly wish to retain this situation. I most earnestly do not want staff members to write memoranda either in the hope of wide distribution or in the fear of wide distribution. They know now that their most important findings are forwarded after Board review as memoranda to the Director.

4. As a consequence, I would appreciate it very much if you would notify me (or have Bundy notify Cooper) that you had an interest in outside distribution of a particular memorandum. In such cases I could submit the memorandum to Board review in the event that it had not already been done.

SHERMAN KENT
Assistant Director
National Estimates

ONE:CCooper/SKent
Distribution:
Orig and 2- DDI
1 - Mr. Cooper
2 - AD/NE

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